CEO MEMORANDUM
To: IMCI+ Organization — Alliance, Advisory and Capital
To: All IMCI+ Stakeholders

Cc: Managing Partners

Zurich, 16 July 2026 nmp

IMCI+ Chile and Hispanic America
Promotion of Rogers Henríquez Torres and Development of Our Regional Operations

Dear Directors and Executive Advisors,
Dear Principals, Associate Partners, Members of the APCP Team and Full Members,
Dear Partners and Friends of the IMCI+ Alliance,

Over the past several months, I have had the opportunity to undertake two intensive business missions to Chile, spending a total of approximately five weeks in the country.

During this period, I engaged in extensive discussions with clients, project owners, banks, investment funds, financial institutions, professional advisers, media representatives and other important stakeholders. These activities allowed us to gain a deeper understanding of the Chilean market and to assess its potential as a strategic platform for the future development of IMCI+ across Hispanic America.

A particularly important part of this process has been our involvement in the funding, due diligence, compliance, restructuring and advisory work connected with several significant business opportunities in Chile.

Through this work, I had the privilege of meeting and collaborating closely with **Ing. Rogers Henríquez Torres** and the multidisciplinary team surrounding him, which includes approximately twelve professionals and experts covering several areas relevant to our business model.

Over recent months, Rogers and his team have worked closely with IMCI+ colleagues and project teams. We have conducted workshops, training sessions, operational reviews and strategic discussions designed to progressively integrate them into the IMCI+ methodology and culture.

This process has included the introduction and application of our advisory, due diligence, compliance, project assessment and business-development standards, as well as a broader understanding of the strategic objectives established under our **Phoenix 2030 Vision**.

Chile as a Strategic Platform

IMCI+ is now entering an important phase in the implementation of Phoenix 2030. A central element of this vision is the gradual establishment of regional hubs, branches and representative offices across the principal IMCI+ geographical zones. These structures are intended to strengthen our local presence, improve our access to business opportunities and provide clients and partners with direct regional support while remaining fully connected to our international organization.

Chile has demonstrated the potential to become one of the first strategic platforms for this next stage of development.

The country offers a comparatively stable institutional and business environment, a sophisticated financial sector, access to regional markets and a growing network of promising relationships with companies, banks, investment funds, project owners and professional advisers.

Our intention is therefore to use Chile as an initial point of development for a broader and progressively integrated presence across Hispanic America.


Appointment of Rogers Henríquez Torres
Following the experience gained during our recent missions, the collaboration developed over recent months and the commitment demonstrated by Rogers and his team, I am pleased to announce the appointment of:

Ing. Rogers Henríquez Torres
Country Associate Director — Chile
Business Coordinator — Hispanic America

This appointment is effective immediately.

In this role, Rogers will support the development, coordination and representation of IMCI+ activities in Chile and will progressively contribute to the expansion of our business relationships and operational network across Latin America.

He will work in close coordination with the IMCI+ leadership, our regional and international directors, the IMCI+ Alliance, the Advisory and Capital structures, and the relevant consortium and project teams.

This appointment represents both a recognition of the work already performed and a clear expression of our confidence in Rogers' leadership, professional commitment and future potential within the IMCI+ organization.

Integration of the Chilean Expert Team

As part of this development, selected members of the core executive and specialist team surrounding Rogers will also be invited to join the IMCI+ international structure.

Subject to the corresponding onboarding, compliance and administrative procedures, they will be incorporated into our organization as:

- Senior Executive Advisors;
- Analysts;
- Sector and technical experts; and
- Members of the IMCI+ Global Analyst and Advisory network.

Their profiles, professional qualifications, experience and areas of specialization will be reviewed and presented through the relevant IMCI+ corporate and digital channels. The objective is to establish a visible, credible and multidisciplinary local team capable of supporting business origination, preliminary project assessment, due diligence, compliance, advisory work, restructuring, stakeholder coordination and the preparation of future financing and investment processes.

Team Profile

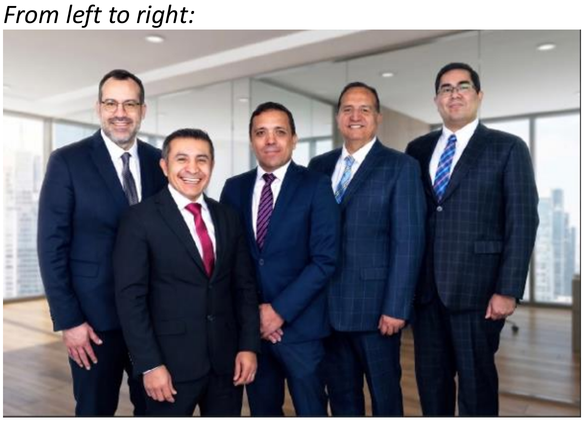
A multidisciplinary team with diverse professional backgrounds, experience, and complementary skills, enabling the comprehensive 360° assessment of companies and projects.

Under the strategic leadership of **Rogers Henríquez**, the team combines economic and financial analysis with a broader focus on sustainable growth, project viability, and the tangible impact of each company or initiative on its surrounding economic, business, and social environment. Its work ranges from structured accounting and financial analysis—including the assessment and development of economic and business models—to the comprehensive evaluation of processes, technical feasibility, operational viability, and execution capacity.

The complementary expertise of its members allows each assignment to be approached with a clear, objective, and shared direction. Their combined efforts focus on identifying risks, opportunities for improvement, and the key conditions required to achieve sustainable and measurable results. The team is also supported by qualified legal professionals who assess the corporate structure of each company, its legal background, contractual relationships, and any potential legal implications arising from the relevant business or project. This multidisciplinary capability completes the team's comprehensive 360° advisory and assessment approach.

Team Members

From left to right:



Enrique Ojeda — Chartered Accountant and Auditor
A highly experienced professional with an extensive career in major multinational companies. He brings significant expertise in financial, accounting, and market analysis, enabling the structured assessment of a company's financial position, the consistency of its figures, and the sustainability of its business model.

Rogers Henríquez — Industrial Civil Engineer
An experienced professional in business development and project management. He plays a central role in the strategic leadership, coordination, and direction of the team, ensuring the effective integration of the different areas of analysis and maintaining a clear focus on results.

Rubén Rojas — Commercial Engineer
A professional with banking-sector experience, particularly in project assessment, risk analysis, and financing structures. His expertise provides the financial and risk perspective required to evaluate investment viability and its alignment with the criteria of banks, investment funds, and institutional investors.

Marco Urrutia Gatica — Civil Construction Engineer
A professional with extensive experience in project administration, planning, and execution. He has participated in the development of more than 140,000 square metres of construction and has managed several projects simultaneously across the design, development, management, and execution phases.

Marco Urrutia Sepúlveda — Industrial Civil Engineer
A professional with experience in the analysis and assessment of projects across different industries and markets. His profile contributes to the evaluation of business models, operational structures, feasibility, scalability, and the strategic development of each project.

Establishment of IMCI+ Chile
Our aim is to prepare the formal establishment of **IMCI+ Chile** as a legal and operational entity during the beginning of 2027.

The immediate period will therefore be used to:

- integrate the local team into the IMCI+ organization;
- align internal procedures, responsibilities and reporting structures;
- develop the commercial and institutional presence of IMCI+ in Chile;
- strengthen relationships with banks, investment funds, companies and public and private stakeholders;
- identify and develop suitable projects and strategic partnerships;
- prepare the administrative, legal and corporate foundations of the future entity; and
- define Chile's role as a potential regional hub for Hispanic America.

Our wider objective is to develop a fully integrated IMCI+ team capable of implementing our business model in the region while maintaining the standards, governance, professional discipline and international vision that define our organization.

The regional platform is also intended to support the future development of the IMCI–Rubicon Consortium in Chile and throughout Latin America, subject to the agreements, governance structures and joint strategic framework to be defined between both organizations.

A Strong Signal to the Market

I am convinced that this step sends a clear and positive signal to the market.

It demonstrates our commitment to building a real and sustainable presence in Latin America, based not only on commercial representation, but also on local competence, professional expertise, institutional relationships and the capacity to support projects throughout their complete development cycle.

It also reflects our philosophy of identifying strong local leaders, investing in their development and integrating them into an international platform capable of combining regional knowledge with global access to advisory expertise, financial partners, investors and strategic opportunities.

The necessary administrative, organizational, contractual and commercial adjustments will now be implemented progressively.

However, having returned from Chile only 48 hours ago, it was important to me to share this first report and announcement directly with the entire IMCI+ community.

Congratulations and Welcome

Please join me in congratulating **Ing. Rogers Henríquez Torres** on his appointment as **Country Associate Director — Chile and Business Coordinator — Latin America**.

I invite all members of the IMCI+ organization, our partners and stakeholders to welcome Rogers and his team and to support them as we begin this new and promising stage of our international development.

This is an important milestone for IMCI+ Chile, our presence in Hispanic America, and the continued implementation of Phoenix 2030.

Together, we are building the foundations for a stronger, more integrated and truly international IMCI+ organization.

With appreciation and warm regards.

Modesto N. Peña y Gorrin
Founder, Chairman and Chief Executive Officer
IMCI+ Group International GmbH

Signed by:
Dr Modesto Peña y Gorrin
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Signed by: